A Publication of the National Wildfire Coordinating Group

NWCG Task Book for the Position of:



DIVISION/GROUP SUPERVISOR (DIVS)

(POSITION PERFORMANCE REQUIRED ON A WILDFIRE ASSIGNMENT)

PMS 311-09 JUNE 2009

	Task Book Assigned To:
Trainee's Name:	
Home Unit/Agency:	
Home Unit Phone Numbe	r:
	Task Book Initiated By:
Official's Name:	
Home Unit Title:	
Home Unit/Agency:	
Home Unit Phone Numbe	r:
Home Unit Address:	
Date Initiated:	

The material contained in this book accurately defines the performance expected of the position for which it was developed. This task book is approved for use as a position qualification document in accordance with the instructions contained herein.

Verification/Certification of Completed Task Book for the Position of:

DIVISION/GROUP SUPERVISOR

Final Evaluator's Verification To be completed **ONLY** when you are recommending the trainee for certification. has successfully I verify that (trainee name) _____ performed as a trainee by demonstrating all tasks for the position listed above and should be considered for certification in this position. All tasks are documented with appropriate initials. Final Evaluator's Signature: Final Evaluator's Printed Name: Home Unit Title: Home Unit/Agency: Home Unit Phone Number: _____ Date: _____ **Agency Certification** has met all I certify that (trainee name) requirements for qualification in the above position and that such qualification has been issued. Certifying Official's Signature: Certifying Official's Printed Name: Title: _____ Home Unit/Agency: Home Unit Phone Number: _____ Date: _____

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NATIONAL WILDFIRE COORDINATING GROUP (NWCG) POSITION TASK BOOK

NWCG Position Task Books (PTBs) have been developed for designated National Interagency Incident Management System (NIIMS) positions. Each PTB lists the competencies, behaviors and tasks required for successful performance in specific positions. Trainees must be observed completing all tasks and show knowledge and competency in their performance during the completion of this PTB.

Trainees are evaluated during this process by qualified evaluators, and the trainee's performance is documented in the PTB for each task by the evaluator's initials and date of completion. An Evaluation Record will be completed by all evaluators documenting the trainee's progress after each evaluation opportunity.

Successful performance of all tasks, as observed and recorded by an evaluator, will result in a recommendation to the agency that the trainee be certified in that position. Evaluation and confirmation of the trainee's performance while completing all tasks may occur on one or more training assignments and may involve more than one evaluator during any opportunity.

INCIDENT/EVENT CODING

Each task has a code associated with the type of training assignment where the task may be completed. The codes are: O = other, I = incident, W = wildfire, RX = prescribed fire, W/RX = wildfire OR prescribed fire and R = rare event. The codes are defined as:

- O = Task can be completed in any situation (classroom, simulation, daily job, incident, prescribed fire, etc.).
- I = Task must be performed on an incident managed under the Incident Command System (ICS). Examples include wildland fire, structural fire, oil spill, search and rescue, hazardous material, and an emergency or non-emergency (planned or unplanned) event.
- W = Task must be performed on a wildfire incident.
- RX = Task must be performed on a prescribed fire incident.
- W/RX = Task must be performed on a wildfire OR prescribed fire incident.
- R = Rare events such as accidents, injuries, vehicle or aircraft crashes occur infrequently and opportunities to evaluate performance in a real setting are limited. The evaluator should determine, through interview, if the trainee would be able to perform the task in a real situation.

While tasks can be performed in any situation, they must be evaluated on the specific type of incident/event for which they are coded. For example, tasks coded W must be evaluated on a wildfire; tasks coded RX must be evaluated on prescribed fire and so on. Performance of any task on other than the designated assignment is not valid for qualification.

Tasks within the PTB are numbered sequentially; however, the numbering does NOT indicate the order in which the tasks need to be performed or evaluated.

The bullets under each numbered task are examples or indicators of items or actions related to the task. The purpose of the bullets is to assist the evaluator in evaluating the trainee; the bullets are not all-inclusive. Evaluate and initial ONLY the numbered tasks. DO NOT evaluate and initial each individual bullet.

A more detailed description of this process and definitions of terms are included in the *Wildland Fire Qualification System Guide*, PMS 310-1. This document can be found at https://www.nwcg.gov/publications/310-1.

RESPONSIBILITIES

The responsibilities of the Home Unit/Agency, Trainee, Coach, Training Specialist, Evaluator, Final Evaluator and Certifying Official are identified in the *Wildland Fire Qualification System Guide*, PMS 310-1. It is incumbent upon each of these individuals to ensure their responsibilities are met.

INSTRUCTIONS FOR THE POSITION TASK BOOK EVALUATION RECORD

Evaluation Record #

Each evaluator will need to complete an evaluation record. Each evaluation record should be numbered sequentially. Place this number at the top of the evaluation record page and also use it in the column labeled "Evaluation Record #" for each numbered task the trainee has satisfactorily performed.

Trainee Information

Print the trainee's name, position on the incident/event, home unit/agency, and the home unit/agency address and phone number.

Evaluator Information

Print the Evaluator's name, position on the incident/event, home unit/agency, and the home unit/agency address and phone number.

Incident/Event Information

Incident/Event Name: Print the incident/event name.

Reference: Enter the incident code and/or fire code.

Duration: Enter inclusive dates during which the trainee was evaluated.

Incident Kind: Enter the kind of incident (wildfire, prescribed fire, search and rescue, flood, hurricane, etc.).

Location: Enter the geographic area, agency, and state.

Management Type or Prescribed Fire Complexity Level: Circle the ICS organization level (Type 5, Type 4, Type 3, Type 2, Type 1, Area Command) <u>or</u> the prescribed fire complexity level (Low, Moderate, High).

Fire Behavior Prediction System (FBPS) Fuel Model Group: Circle the Fuel Model Group letter that corresponds to the predominant fuel type in which the incident/event occurred.

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G = Grass Group (includes FBPS Fuel Models 1 – 3):

1 = short grass (1 foot); 2 = timber with grass understory; 3 = tall grass (1½ - 2 feet)

B = Brush Group (includes FBPS Fuel Models 4 – 6):

4 = Chaparral (6 feet); 5 = Brush (2 feet); 6 = dormant brush/hardwood slash;

7 = Southern rough

T = Timber Group (includes FBPS Fuel Models 8 – 10)

8 = closed timber litter; 9 = hardwood litter; 10 = timber (with litter understory)
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S = Slash Group (includes FBPS Fuel Models 11 - 13)

11 = light logging slash; 12 = medium logging slash; 13 = heavy logging slash

Evaluator's Recommendation

For 1-4, initial only one line as appropriate; this will allow for comparison with your initials in the Qualifications Record.

Record additional remarks/recommendations on an Individual Performance Evaluation, or by attaching an additional sheet to the evaluation record.

Evaluator's Signature

Sign here to authenticate your recommendations.

Date

Document the date the Evaluation Record is being completed.

Evaluator's Relevant Qualification (or agency certification)

List your qualification or certification relevant to the trainee position you supervised.

Note: Evaluators must be either qualified in the position being evaluated or supervise the trainee; Final Evaluators must be qualified in the trainee position they are evaluating.

Competency: Assume position responsibilities.

Description: Successfully assume role of Division/Group Supervisor and initiate position activities at the appropriate time according to the following behaviors.

	1	,	
TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Ensure availability, qualifications, and cap assignment.	abilities	of resource	s to complete
 Review division/group assignment from Incident Action Plan (IAP) or relevant plans to identify resources assigned to division/group by type and quantity. Determine location and status. Verify resources have completed check-in process. 	I		
Behavior: Gather, update, and apply situational info	rmation	relevant to	the assignment.
 Obtain initial briefing from Branch Director, Operations Section Chief, or Incident Commander. Obtain current IAP or relevant plan. 	Ι		
Behavior: Establish effective relationships with relev	ant pers	onnel.	
3. Establish and maintain positive interpersonal and interagency working relationships.	I		
Behavior: Establish organization structure, reporting procedures, and chain of command of assigned resources.			
4. Organize assigned resources into configurations which will meet incident/tactical objectives.	I		
Behavior: Understand and comply with ICS concepts and principles.			
5. Coordinate with functional areas within the ICS structure.	I		

Competency: Lead assigned personnel.

Description: Influence, guide, and direct assigned personnel to accomplish objectives and desired outcomes in a rapidly changing, high-risk environment.

	TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Be	ehavior: Model leadership values and principles.			
6.	 Exhibit principles of duty. Be proficient in your job, both technically and as a leader. Make sound and timely decisions. Ensure tasks are understood, supervised and accomplished. Develop your subordinates for the future. 	I		
7.	 Exhibit principles of respect. Know your subordinates and look out for their well-being. Keep your subordinates informed. Build the team. Employ your subordinates in accordance with their capabilities. 	I		
8.	 Exhibit principles of integrity. Know yourself and seek improvement. Seek responsibility and accept responsibility for your actions. Set the example. 	I		
Be	chavior: Ensure the safety, welfare, and accountable	ility of a	ssigned pers	onnel.
9.	Ensure assigned resources are following safety guidelines appropriately.	I		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Establish work assignments and performa performance, and provide feedback.	nce exp	ectations, mo	onitor
10. Determine assigned resources ability to complete assignment within time frame.	I		
11. Assign responsibilities for segments within division.	R		
Behavior: Emphasize teamwork.			
 12. Establish cohesiveness among assigned resources. Provide for open communication. Seek commitment. Set expectations for accountability. Focus on the team result. 	I		
Behavior: Coordinate interdependent activities.			
 13. Coordinate activities with adjacent division/groups. Review division/group assignments to determine specific areas or tasks involving coordination. Maintain communications with adjoining divisions/groups. 	I		
 14. Coordinate activities with air operations. Ensure air support protocol is established and communications are maintained (e.g., brief resources on procedures for ordering air support on division; brief resources on procedures for air medical transport vs. medevac as defined in IAP or relevant plan). 	I		

Competency: Communicate effectively.

Description: Use suitable communication techniques to share relevant information with appropriate personnel on a timely basis to accomplish objectives in a rapidly changing, high-risk environment.

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Ensure relevant information is exchanged	during l	briefings and	d debriefings.
15. Obtain briefing from previous shift supervisor.	I		
 16. Provide subordinates tactical briefings. Discuss alternate plan based on strategies, control objectives, and type of resources available. Follow the IRPG briefing format. 	I		
17. Obtain periodic reports from subordinates and adjacent resources on progress.	I		
 18. Inform Branch Director or Operations Section Chief as appropriate. Conditions affecting division/group operations. Hazardous conditions. Situation status in assigned work area. Unresolved conflicts with adjacent divisions/groups. Effectiveness of air operations within division/group area. 	I		
 19. Brief relief forces. Current status/conditions/concerns regarding assignment. 	I		
20. Participate in functional area briefings and After Action Reviews (AARs).	I		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Ensure documentation is complete and di	sposition	is appropri	ate.
 21. Report and document special occurrences or events (e.g., accidents, structure/improved property loss or damage, sickness) to immediate supervisor. Receive reports of events from subordinates or personal observation of events (e.g., nature of event, location, magnitude, personnel involved, action taken). Request assistance as established in response protocol outlined in the IAP or relevant plan. 	I		
22. Submit demobilization documentation as requested.	I		
Behavior: Communicate and ensure understanding of command and across functional areas.	of work o	expectations	within the chain
 23. Coordinate across functional areas. Safety Officer Field Observers Resource Advisors Resources Unit Leader Situation Unit Leader Law Enforcement Officers 	I		
24. Provide timely feedback in response to requests from other ICS sections.	I		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Develop and implement plans and gain conthe public.	ncurren	ce of affected	d agencies and/or
 25. Participate in the development of the IAP or relevant plan for the next operational period. Submit situation and resources status to Branch Director or Operations Section Chief (e.g., summary of resource utilization, work progress, changes from assignment, conditions affecting division/group operations, hazards, unresolved conflicts with adjacent divisions/groups, effectiveness of air operations within division/group area). Place orders for resources and logistical needs. Recommend objectives for next operational period. 	I		
 26. Identify and evaluate improved properties and develop a structure protection plan. Hazards Access Water supply Trigger points Evacuation plan Logistical needs Resource requirements Contact information (internal/external) Map Triage structure/improvements Appropriate tactics (perimeter control vs. structure defense) 	W		

Competency: Ensure completion of assigned actions to meet identified objectives.

Description: Identify, analyze, and apply relevant situational information and evaluate actions to complete assignments safely and meet identified objectives. Complete actions within established timeframe.

TASK Behavior: Gather, analyze, and validate information make recommendations for setting priorities.	C O D E	EVAL. RECORD # nt to the inci	EVALUATOR: Initial & date upon completion of task dent or event and
 27. Identify kind, type, and number of resources required to achieve control objectives. Consider weather, fuels, terrain, fire behavior, kinds and types of resources, resource availability, and safety factors. Calculate control forces (e.g., intuitive method, line production tables in the IRPG or Fireline Handbook). 	W		
 28. Implement control objectives and special instructions for division/group. Monitor work progress and evaluate incident situation. Evaluate different uses of single and combined resources based on tactical needs within division/group (e.g., structure protection, perimeter control). Compare accomplishments to division ICS 204, Assignment List. Develop recommendations for next operational period. 	W		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Make appropriate decisions based on anal	ysis of g	athered info	rmation.
 29. Determine need for assistance. Identify need for additional assistance by monitoring work progress or based on reports from subordinates. Coordinate with Operations Section Chief or Branch Director and request assistance according to procedures discussed in briefing. Notify Operations Section Chief when resources are moved or shared between divisions/groups, or excess to operational needs. 	I		
Behavior: Take appropriate action based on assessed	l risks.		
 30. Apply the Risk Management Process found in the IRPG and Fireline Handbook. Step 1: Situation Awareness Step 2: Hazard Assessment Step 3: Hazard Control Step 4: Decision Point Step 5: Evaluate 	I		
 31. Execute a structure protection plan. Determine appropriate tactics (perimeter control vs. structure defense). Make resource assignments. 	R		
32. Prepare for and conduct burnout/ignition operations.	W/RX		
33. Direct a firing/ignition plan using aerial ignition resources.	R		
 34. Manage an incident within an incident and take appropriate action based on established procedure. Notify your supervisor of situation. Document actions taken. 	R		

TASK	C O D E	EVAL. RECORD #	EVALUATOR: Initial & date upon completion of task
Behavior: Modify approach based on evaluation of in	ncident s	situation.	
35. Assess fire behavior and adjust tactics appropriately.	W/RX		
36. Adjust tactical plan in response to opportunities or problems encountered.	W/RX		
Behavior: Provide logistical support as necessary.			
 37. Identify and plan for logistical support needs. Review logistics elements of plan to determine if they meet operational needs. Maintain documentation of accountable property assigned to the division/group. Anticipate and resolve logistical needs. 	0		
Behavior: Transfer position duties while ensuring co and taking into account the increasing or decreasing			
 38. Coordinate an efficient transfer of position duties when mobilizing/demobilizing (e.g., incoming Incident Management Team (IMT), host agency). • Inform subordinate staff and IC. • Document follow-up action needed and submit to supervisor. 	I		
Behavior: Plan for demobilization and ensure demok	oilization	procedures	are followed.
 39. Anticipate demobilization of resources. Identify excess resources. Prepare schedule for demobilization. 	I		
 40. Ensure demobilization of resources. Brief subordinate staff on demobilization procedures and responsibilities. Ensure incident and agency demobilization procedures are followed. 	I		

	Evaluation Record # Trainee Information
Printed Name:	Transce information
Trainee Position on Incident/Event:	
Home Unit/Agency:	
Home Unit /Agency Address and Phone	Number:
	Evaluator Information
Printed Name:	
Evaluator Position on Incident/Event:	
Home Unit/Agency:	
Home Unit /Agency Address and Phone	Number:
-	Incident/Event Information
Incident/Event Name:	Reference (Incident Number/Fire Code):
Duration:	
Incident Kind: Wildfire, Prescribed Fire,	All Hazard, Other (specify):
Location (include Geographic Area, Age	ncy, and State):
Management Type (circle one): Type 5, OR Prescribed Fire Complexity Level (c.	Type 4, Type 3, Type 2, Type 1, Area Command rcle one): Low, Moderate, High
FBPS Fuel Model Letter: G = Grass, B =	= Brush, $T = Timber$, $S = Slash$
	Evaluator's Recommendation (Initial only one line as appropriate)
a satisfactory manner. The traine	by me on the Qualification Record have been performed under my supervision in the has successfully performed all tasks in the PTB for the position. I have Verification section and recommend the trainee be considered for agency
a satisfactory manner. However,	by me on the Qualification Record have been performed under my supervision in opportunities were not available for all tasks (or all uncompleted tasks) to be assignment. An additional assignment is needed to complete the evaluation.

Additional Evaluation Record Sheets can be downloaded at https://www.nwcg.gov/publications/position-taskbooks

3) The trainee did not complete certain tasks in the PTB in a satisfactory manner and additional training,

Record additional remarks/recommendations on an Individual Performance Evaluation, or by attaching an additional

Evaluator's Signature: _____ Date: _____

Evaluator's Relevant Qualification (or agency certification): _____

training, guidance, or experience is recommended prior to another training assignment.

4) The individual is severely deficient in the performance of tasks in the PTB for the position and additional

guidance, or experience is recommended.

sheet to the evaluation record.

	Evaluation Record # Trainee Information
Printed Name:	Transce information
Trainee Position on Incident/Event:	
Home Unit/Agency:	
Home Unit /Agency Address and Phone	Number:
	Evaluator Information
Printed Name:	
Evaluator Position on Incident/Event:	
Home Unit/Agency:	
Home Unit /Agency Address and Phone	Number:
-	Incident/Event Information
Incident/Event Name:	Reference (Incident Number/Fire Code):
Duration:	
Incident Kind: Wildfire, Prescribed Fire,	All Hazard, Other (specify):
Location (include Geographic Area, Age	ncy, and State):
Management Type (circle one): Type 5, OR Prescribed Fire Complexity Level (c	Type 4, Type 3, Type 2, Type 1, Area Command ircle one): Low, Moderate, High
FBPS Fuel Model Letter: G = Grass, B	= Brush, $T = Timber$, $S = Slash$
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